

A practical roadmap to ISM Provisions & Guidelines compliance

by

Jacques A. Heide

Curaçao, 8 June 2011

CBCS



Goal: *ISM made practical*

1. Insight in how to approach ISM (*best practices*)
Source: **Provisions and guidelines for Information Security Management** of the Central Bank of Curaçao and Sint Maarten
2. What you can do? and
3. (of course) how can we (consultants) help

2



Agenda

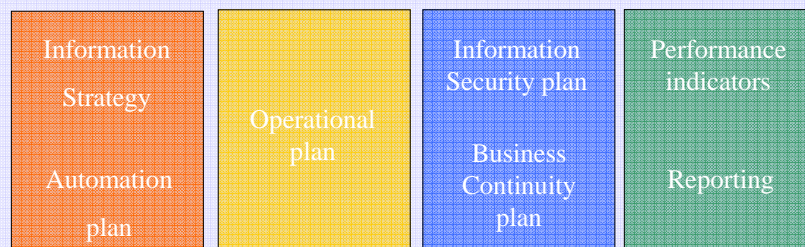
- 1 Introduction**
- 2 Simplified SIQ**
- 3 Reverse engineering & categorizing**
- 4 Processes, Policies & Procedures**
- 5 Simplified approach**
- 6 Closure**

3

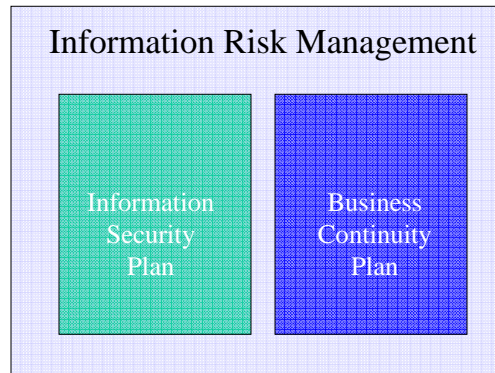


Governance of information provisioning

IT Governance



4



5

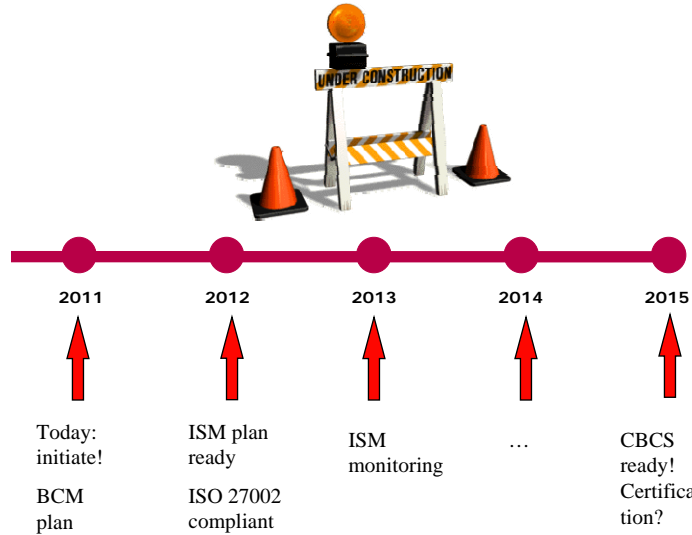
Information Risk management

Are the information security risks - with business continuance in mind – mitigated properly?

- Timely, deadline may be fixed?
- Completely, no surprises?
- Effective, according to expectations?
- Efficient, at acceptable costs?

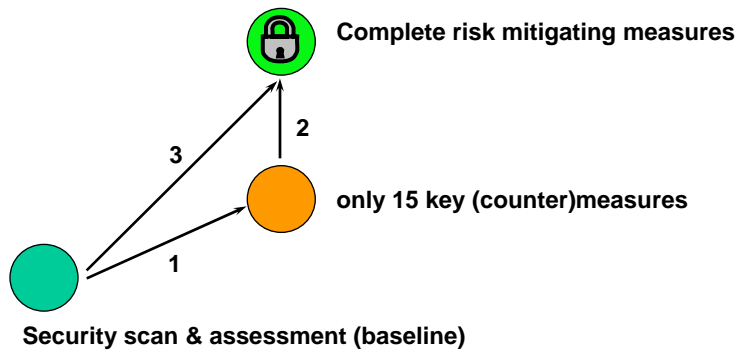
6

Timeline to certified ISM



7

Practical roadmap



8



Agenda

- 1 Introduction
- 2 **Simplified SIQ**
- 3 Reverse engineering & categorizing
- 4 Processes, Policies & Procedures
- 5 Simplified approach
- 6 Closure

9



Provisions & Guidelines for ISM

Provisions and Guidelines for Information Security Management

I. Introduction	1
II. Legal base and scope	3
III. Implementation	4
IV. Information Security Management principles	5
Principle 1. Establish effective management oversight	5
Principle 2. Design, implement and maintain an information security framework	8
Principle 3. Maintain an ongoing risk assessment program	13
Principle 4. Establish information security monitoring	16
Principle 5. Establish incident management and response	19
Principle 6. Protect the privacy of customer information	21
Principle 7. Provide information security training	22
Principle 8. Audit the information security process	23
Appendix 1: Glossary/Definitions	24
Appendix 2: Links to helpful websites	26
Appendix 3: SMART Metrics	27

10

A Simplified SIQ peek

1. General 2. Info Sec 3. BCM 4. Outsourcing

2A. Information Security General	
1. Please indicate if your institution has installed an anti-virus solution for all servers, desktops and laptops.	Yes
2. Is the anti-virus program up-to-date for all protected devices ?	Yes

- 1. GENERAL
- 2. INFORMATION SECURITY
 - 2A. Information Security General
 - 2B. Access, Authentication and Authorization Controls
 - 2C. Network Security
 - 2D. Data Backup
 - 2E. User Equipment Security
 - 2F. Physical Security
 - 2G. IT Support
- 3. BUSINESS CONTINUITY MANAGEMENT
 - 3A. Disaster Continuity Management (DCM)
- 4. OUTSOURCING TECHNOLOGY SERVICES
 - 4A. Outsourcing


4. Do you have a written procedure describing how to update the anti-virus definition for all the protected devices ?	No	not considered necessary since the update is being done automatically by a professional external party when needed
-----------------------------------------------------------------------------------------------------------------------	----	--------------------------------------------------------------------------------------------------------------------

11

Agenda

- 1 Introduction
- 2 Simplified SIQ
- 3 Reverse engineering & categorizing
- 4 Processes, Policies & Procedures
- 5 Simplified approach
- 6 Closure

12




1. General 2. Info Sec 3. BCM 4. Outsourcing

Categories	Description
General	Inventory: infrastructure, organization, policies, security awareness training
Infosec	Anti-virus, patch management, firewall, physical & logical access: authentication & authorization, change management policy, configuration management, people training, e-mail, internet, back-up, user equipment
BCM	Overall continuity plan, disaster recovery, recovery site, back-up, patches, documentation
Outsourcing	SLA assessment, periodic reporting

13

© 2011 ICTAS N.V. 8 June 2011 ISM seminar



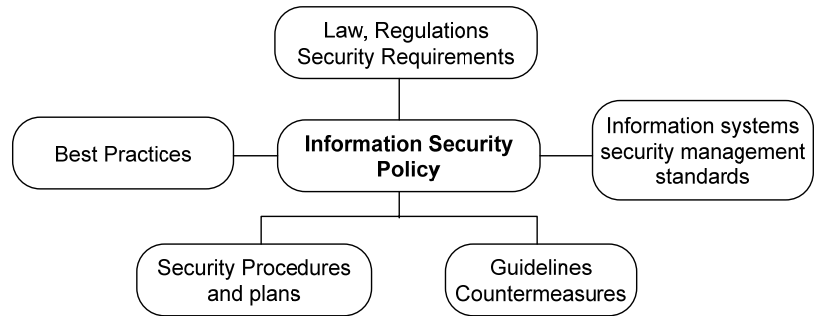
Agenda

- 1 Introduction
- 2 Simplified SIQ
- 3 Reverse engineering & categorizing
- 4 **Processes, Policies & Procedures**
- 5 Simplified approach
- 6 Closure

14

© 2011 ICTAS N.V. 8 June 2011 ISM seminar

Complex? Vast?



Document structure

- Information Security
 - Audits & Assessments
 - Authorization & Rights
 - CBCS Audit
 - CBCS documents
 - Charts & Diagramms
 - ISO standards
 - Plans
 - Policies
 - Procedures



Needed plans, policies, procedures ¹

- Information strategy plan
- Overall information risk management plan
- Business continuity plan
- Disaster recovery plan
- Organization chart
- Infrastructure chart
- E-mail policy
- Internet policy
- Remote access policy
- Information security policy
- Password policy
- Reporting

17



Needed plans, policies, procedures ²

- Authorization matrices of information systems
- Backup procedure
- Restore procedure
- E-mail management
- Change management procedure
- End user security procedure
- Excess hardware policy
- Incident management process /procedure
- Application security
- Manage firewalls & routers
- Change request form
- General user security awareness powerpoint
- Configuration database or list

18

Agenda

- 1 Introduction
- 2 Simplified SIQ
- 3 Reverse engineering & categorizing
- 4 Processes, Policies & Procedures
- 5 **Simplified approach**
- 6 Closure

19

10 essential items for ISM

Management:

- Appoint information security responsibilities
- Adhere to privacy laws and regulations
- Develop information security policy

Procedures:

- Report security incidents
- Plan business continuity
- Comply to security policies

Countermeasures:

- Educate and train information security
- Manage anti-virus
- Prevent unauthorized copying of software
- Secure business documents (i.e. authorization, intrusion prevention)

20

Information risk management revisited

Are the information security risks - with business continuance in mind – mitigated properly by a practical simplified approach?

- **Timely**, deadline may be fixed?
- **Completely**, no surprises?
- **Effective**, according to expectations?
- **Efficient**, at acceptable costs?

Note: full effort still needed / mandatory!

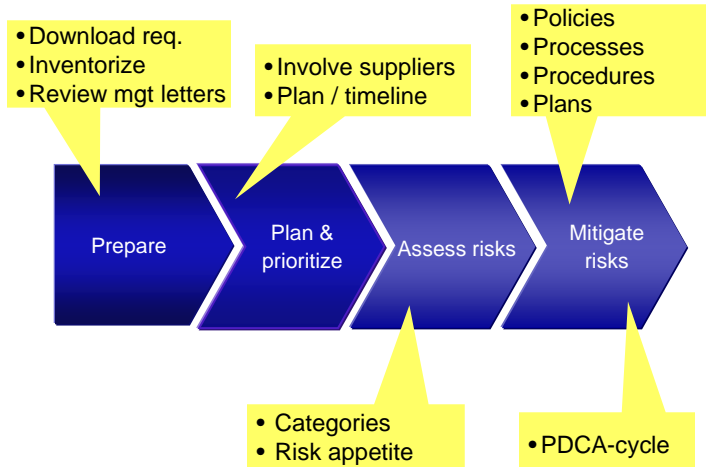
21

Agenda

- 1 Introduction
- 2 Simplified SIQ
- 3 Reverse engineering & categorizing
- 4 Processes, Policies & Procedures
- 5 Simplified approach
- 6 **Closure**

22

Activities wrap-up



23

Closing remarks

1. ISM mandatory by Supervisor
2. Information security management and business (read operational) continuity is mandatory for clients, personnel, shareholders and other stakeholders
3. Complex matter
4. Curaçao has its share of possible high impact threats: weather, flooding, power, telecommunications (Internet) and personnel
5. There is help: supervisor, consultants, suppliers

24

Supplier's / consultant's view

1. Understanding of risk & impact concepts
2. Experienced in (all aspects of?) ISM
 - Assessments
 - Countermeasures, etc.
3. Plan & policy writer (!)
4. Test manager
5. 2nd opinion
6. Pre-Auditor (end result or ISM process)
7. Soundboard for board or management

25

Beware! Times have changed!



26



- Jacques Heide
ICTAS n.v.
Santa Rosaweg 17
P.O.Box 491
Curaçao, N.A.
www.ICTAS.com
jheide@ictas.com
+599 9 513-3717